

Community Budgets – The Greater Manchester Approach

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Setting the Context

- Manchester Independent Economic Review
- Greater Manchester Strategy
- Total Place
- GM Spatial Pilots
- Public Service Reform Executive
- Today's Challenge

From Total Place to Community Budgets



- Greater Manchester Total Place focused on Early Years understanding the to deliver economic productivity we need to intervene early to ensure economically productive adults
- From Total Place came the clear understanding that resources needed to be pooled across the public sector to deliver better outcomes at a time of reduced funding
- The lessons learnt in Total Place are fundamental to the development of Community Budgets.

Confident Place, Confident People.

Total Place – Broad Messages



- The Case for Prevention
- **The citizen at the centre of service design**
- **Enabling self reliance**
- Pooled budgets
- Reduce bureaucracy

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The cost of failure

- Family A cost the police **£50,000** in a year, responding to almost nightly reports of domestic violence
- Family B who have six out of seven children in care, as a result of poor parenting, at a cost of up to **£210,000** a year
- Family C where responding to domestic abuse is costing the public sector up to **£100,000** a year

Community Budgets

- Shared outcome framework with services / interventions aligned in order to deliver improved outcomes.
 - From aligning cross public sector services to integrated teams
- Tracking of benefits to identify
 - cashable savings or unneeded resource
 - to invest as a partnership in future preventative work.

The GM Community Budget Programme

- Eight community budget projects working on complex families, transforming justice and worklessness



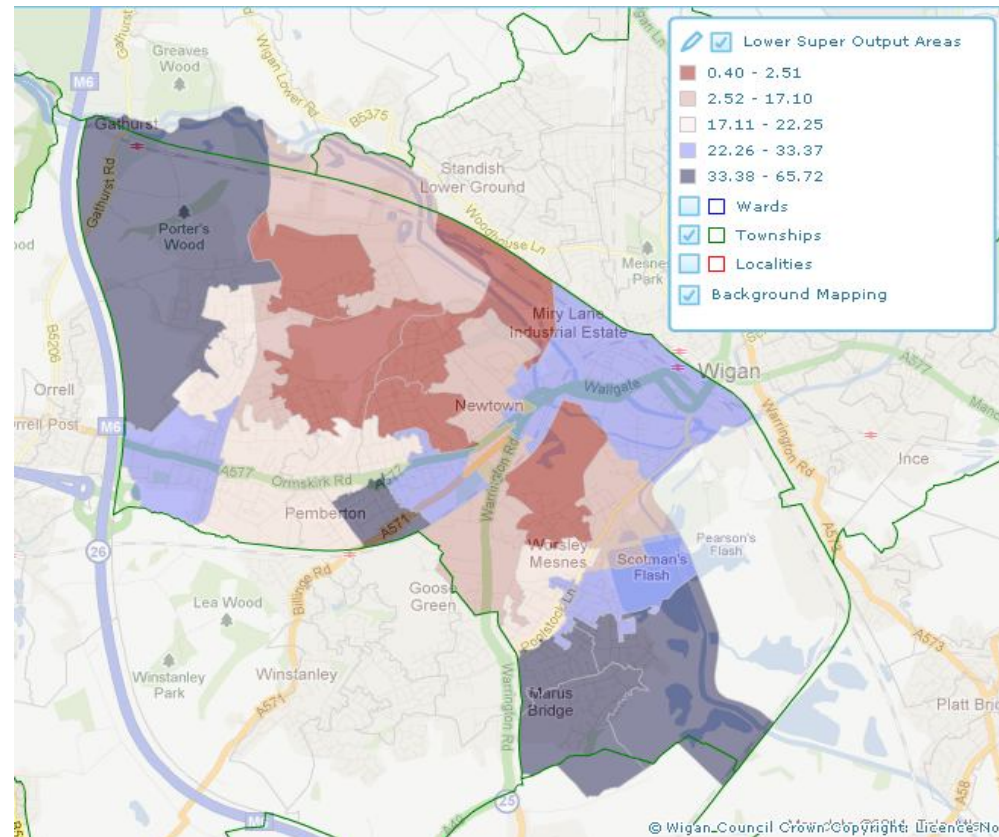
One Area, Many Challenges

A case study from Greater
Manchester

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One Area, Many challenges

- In Wigan, Community Budget activity is focused around Wigan South
- 16% of the working age population are on benefits



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Pulling together workstreams

- Unifying Public Sector Reform workstreams around the Wigan South township
 - 0 to19 Gateway
 - The LIFE programme
 - Better Life Chances
 - Job Centre Plus Community Outreach

Better Life Chances

- One major strand focuses on preventative work with school children at risk of becoming the chaotic families of the future
- This truly transformational pilot brings together both the public and private sector to share resources to help create career pathways for young children into local employers
- Partners are: Wigan Council, Job Centre, Abraham Guest Senior School, local private sector employers, Greater Manchester Police...

Measuring Success

- Helping deliver economic prosperity through – Connecting people to opportunities
- Reducing the costs of public service through
 - Reduction in cost of complex families
 - Reduction in worklessness
 - Reduction in child poverty

One Family, Many Agencies

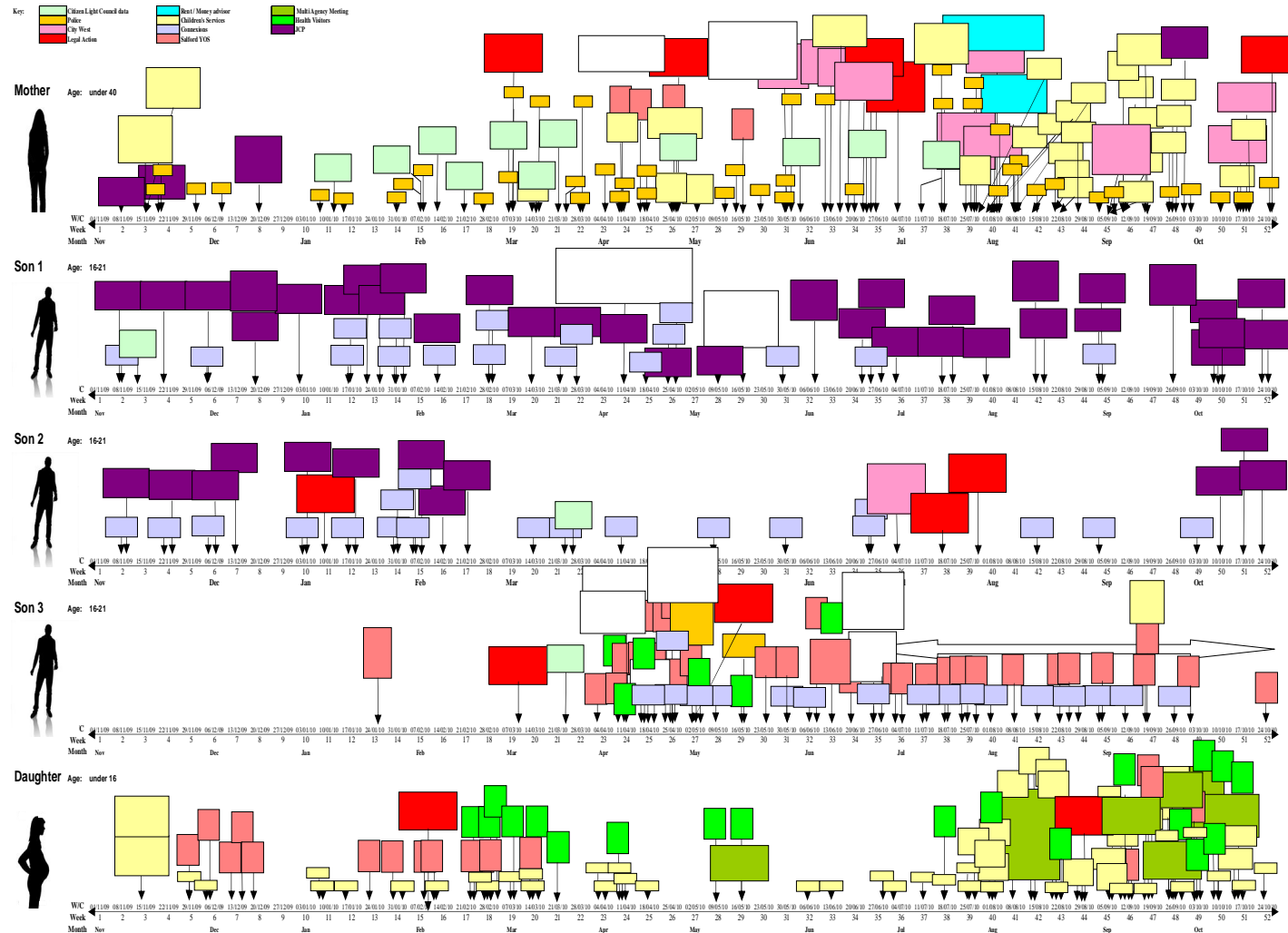
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One family, many agencies

A highly complex system for families

Data about detail of interventions removed



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One family, many agencies



- Police, School, Youth Offending Service, Health, Housing, Council Customer Services /Children's Services/Connexions

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One family, many agencies

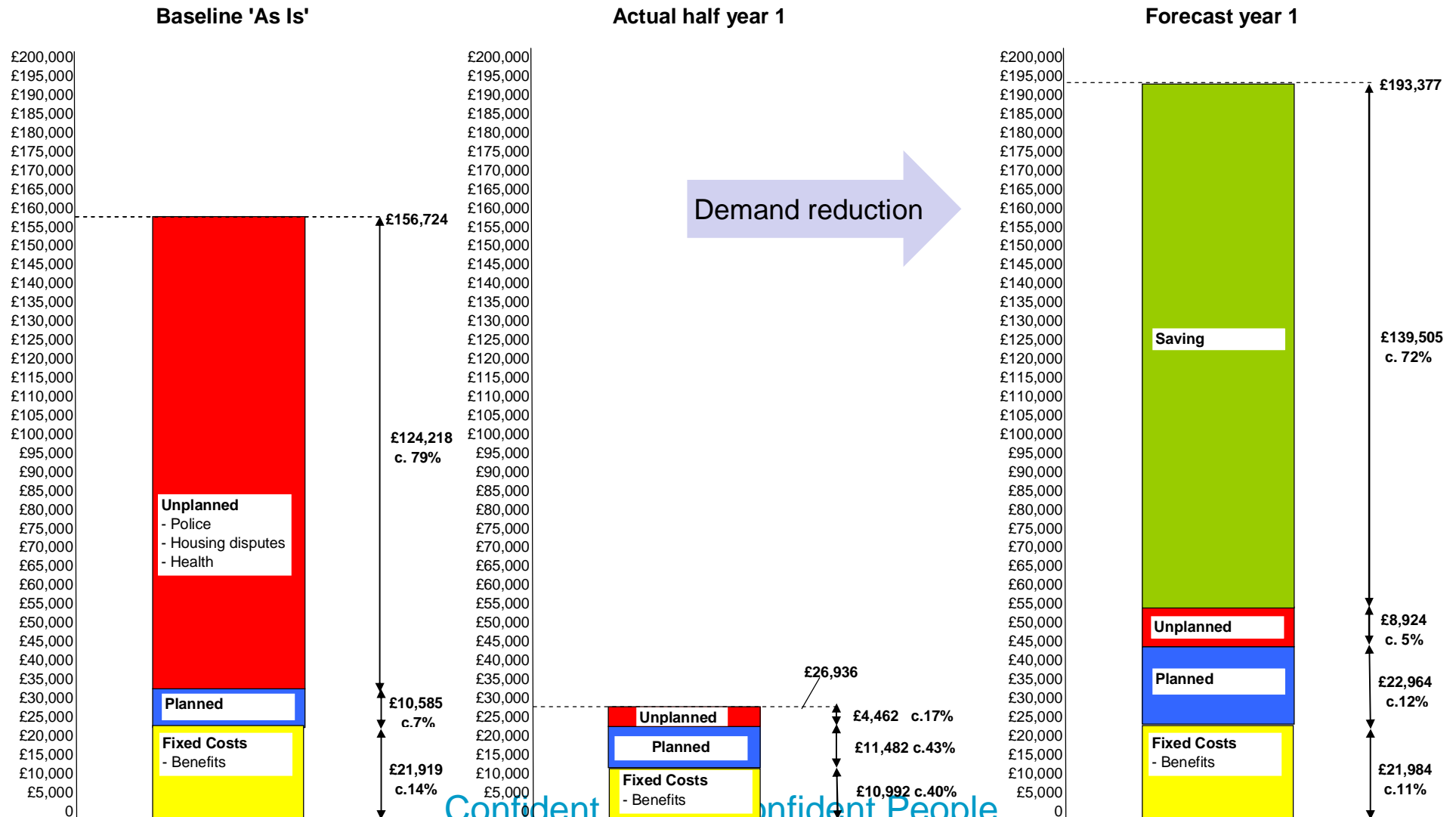


New ways of working include

- Creation of an Integrated Case Management Team
- Co-ordination of effort and knowledge across partners
- Developing simplified assessment and case management arrangements.
- Commissioners working together to support integration locally.

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Significant cost reductions – creating an evidence base for future joint investment



Challenges

- Reduced demand and cost avoidance into cashable efficiencies
- Sharing learning
- Robust evaluation

With fewer resources we all have to be clear that what we has doing has an impact

Challenges

- Significantly increase the pace of progress across GM
- Develop an understanding of how to scale up initiatives at pace
- Understand and evidence success that leads to improved outcomes alongside reduced demand / cost avoidance / cashable savings

With fewer resources we all have to be clear that what we has doing has an impact

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