



# **INTERMEDIATE CARE – THE ‘MISSING LINK’**

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**Health Inclusion Team,  
Three Boroughs Primary Health Care**

**Samantha Dorney-Smith (Joint Service Lead)**

# Intermediate care

- **Bridges the gap between primary and secondary care**
- **Aims – to support timely discharge from hospital, to promote faster recovery from illness, to prevent unnecessary acute hospital admissions, and to maximize independent living (DH, Feb 2008)**



# **Homeless barriers to mainstream intermediate care**

- **Self-discharge / sudden discharge**
- **Absence of a 'home'**
- **Misunderstandings about hostel care**
- **Lack of move-on plan**
- **Services designed for older adults**
- **Professionals not equipped with relevant skill set / capabilities to manage substance misuse / mental health / chaos / concordance issues / different chronic diseases / difficult behaviour**

# 'The Road to Recovery', 2005

## The Road to Recovery

A Feasibility Study into  
Homeless  
Intermediate Care

By Robyn Lane

On behalf of the Homeless  
Intermediate Care Steering  
Group

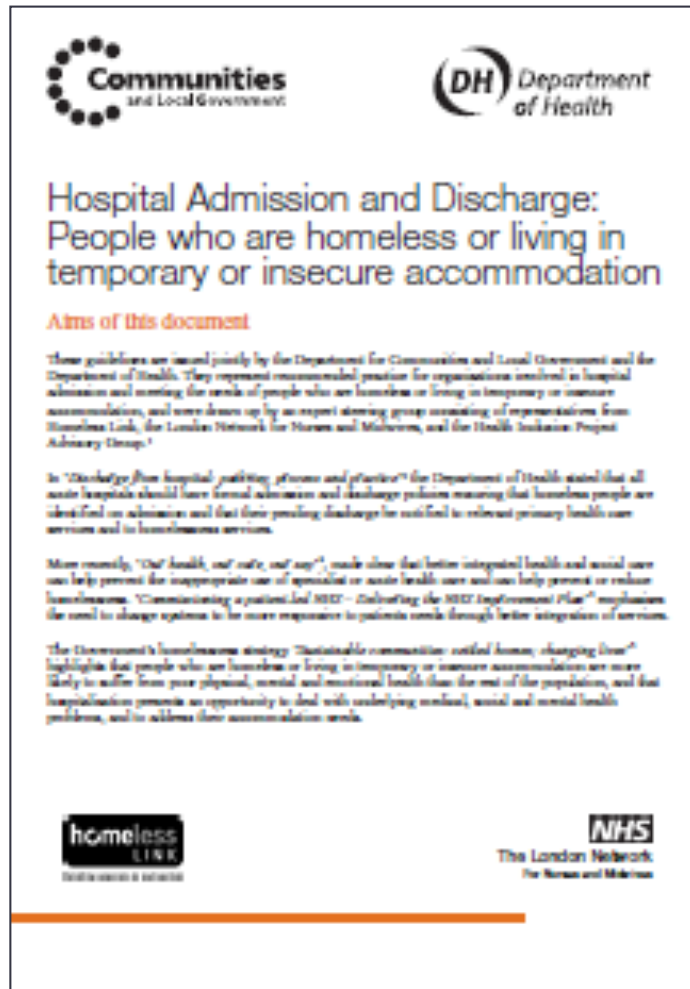
December 2005



Lambeth Community Health



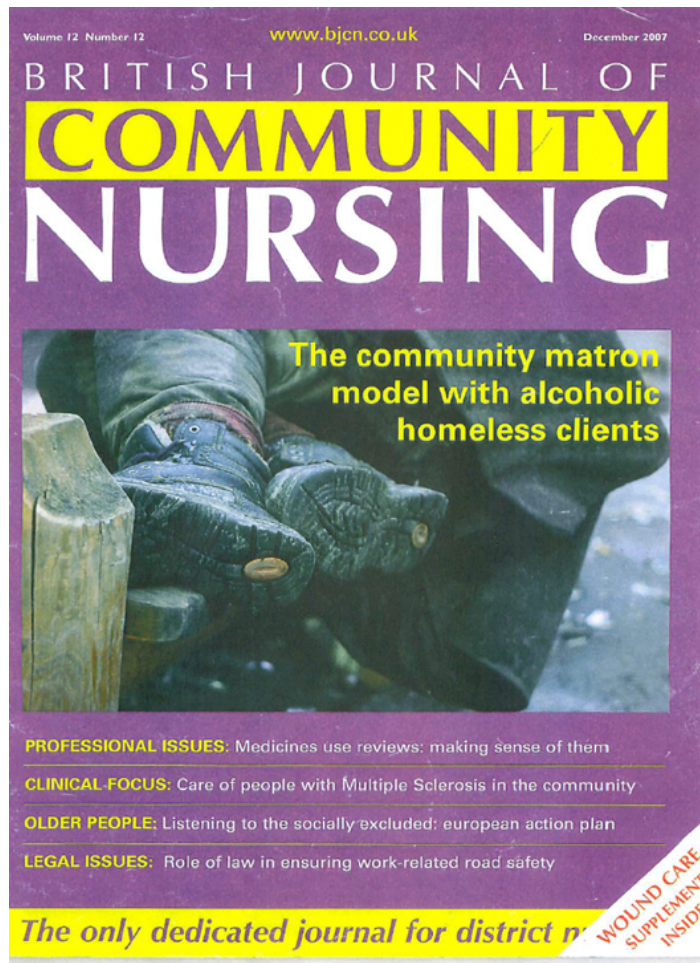
# Homeless discharge guidance, 2006



**The London Network**  
for nurses and midwives



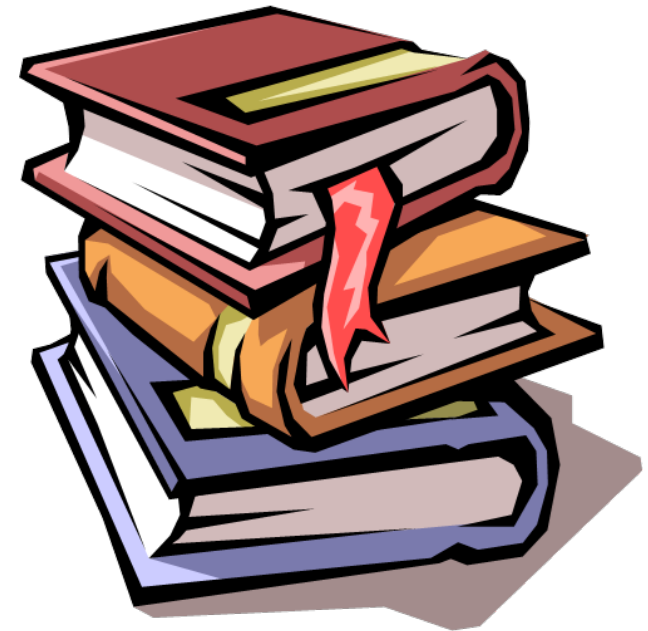
# Piloting the Community Matron model, BJCN Nov 2007



- **Reduction in secondary care usage BUT...**
- **Problems finding housing alternatives**
- **Slow response times from Social Services, rehabilitation professionals in absence of integrated model**
- **Inadequate mental health provision**

# Systematic Review, 2007

- **2368 articles identified, 88 included, 84% from USA**
- **Long term consistent engagement needed**
- **Client led goals, contract based approach**
- **Multiple outcome measures**
- **Dyadic case management**
- **Team decisions**
- **Expert, regular supervision**
- **High risk of burn out**
- **Outreach OPAs**
- **Link systems to A&E**





# Nurse-led homeless intermediate care:

**an economic  
evaluation**

**BJN, 13 Oct 2011**

***‘The garden shed  
where lives are  
being saved’***

**The Guardian, December 2009**

**Admissions down 77%**

**A&E visits down 52%**

**OPA DNAs down 22%**

**BJN**  
British Journal of Nursing

The only fortnightly journal  
for professional nurses





<b>HOSTEL COMPARISON DATA 2008-2009</b>	<b>Number of inpatient episodes (no day)</b>		<b>Number of A&amp;E visits recorded</b>	
	<b>Monthly average 2008</b>	<b>Monthly average over first 8.5 months of 2009</b>	<b>Monthly average 2008</b>	<b>Monthly average over first 8.5 months of 2009</b>
<b>St. Mungo's Cedars Road Hostel</b>	<b>10.08</b>	<b>↓ 2.33</b>	<b>8.42</b>	<b>↓ 4</b>
<b>Thamesreach Graham House Hostel</b>	<b>5.17</b>	<b>↑ 6.12</b>	<b>0.42</b>	<b>↑ 0.78</b>
<b>St. Mungo's Grange Road Hostel</b>	<b>0.08</b>	<b>↑ 0.12</b>	<b>0.58</b>	<b>↑ 0.89</b>
<b>St. Mungo's Great Guildford Street Hostel</b>	<b>0.67</b>	<b>↓ 0.47</b>	<b>8.92</b>	<b>↑ 13.11</b>
<b>Thamesreach Stamford Street Hostel</b>	<b>1.58</b>	<b>↑ 1.76</b>	<b>2.92</b>	<b>↑ 3.67</b>

# **Nursing Standard Community Nursing Award Winner, 2011**



# What we learnt...

## THEN

- **Escorting / clinical advocacy is key**
- **Hospital discharge still a problem**
- **Appropriate post-detox housing still a problem**
- **Meaningful activity is needed**
- **Out of Hours cover needed**

## NOW

- **Environment is key**
- **Partnership with agency / planning is key**
- **Chaos is being distilled – ‘quick wins’ less common**
- **Mental health support still lacking**
- **Partnership with A&E is key**

# Who else is out there?

- **Jane Morton / Brighter Futures – Stoke on Trent**
- **Jane Gray / Dawn Centre – Leicester**
- **Stephen Davies / ECHG – Westminster**
- **You?**





# **KHP homeless attendance data, 2011**

	A&E attendances	Hospital admissions	Cost
<b>GSTT</b>	<b>4923</b>	<b>1379</b>	<b>£5,623,810</b>
<b>KCH</b>	<b>718</b>	<b>240</b>	<b>£947,289</b>
<b>SLAM</b>		<b>148</b>	<b>£2,670,553</b>



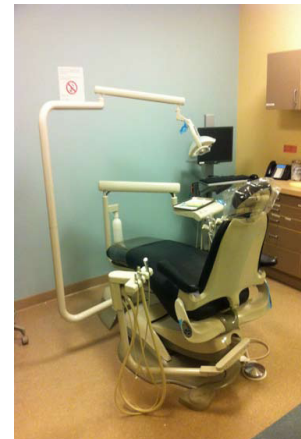
# Medical respite in South London?





# MEDICAL RESPITE *ENVIRONMENT*

Planning Tensions in the *Design*  
of a new Model of Care



Staff Observation  
Clinical control  
Infection control  
Safety  
Necessary noise  
Clinical space  
Health & safety

Patient Privacy  
Non-clinical environment  
Therapeutic comfort  
Personal control  
Quiet and peace  
Personal space  
Patient comforts

# MEDICAL RESPITE *LOCATION*



Emergency referral  
Medical staffing  
Academic Medical  
NHS Funding  
Equipment  
Community

## Planning Tensions in the *Location* of a new Model of Care



Emergency proximity  
Local Authority response  
Recuperative  
Ownership  
Duplication of resource  
Homelessness

# MEDICAL RESPITE *SPACE*

Planning Tensions in the *Fit-Out*  
of a new Model of Care



Standardised  
Fixed  
Fit-Out  
NHS Specifications  
Delivery  
Integrated

Bespoke  
Mobile  
New-Build  
Non-NHS Qualities  
Availability of space  
Separated