# Overcoming Barriers and Working Together to Transform the Lives of Troubled Families



#### **Opportunity?**

- ➤ Money focussed on Local Authorities and their partners to support families in **turning their lives around**.
- Cross-departmental support for from central Government.
- ➤ Opportunity:
  - Make a difference
  - Bigger picture
  - Multi agency
  - Long term plan

#### LA and partners job in hand

- ➤ Identify and reach the right families
- Make the best use of the payment by results opportunity
- > Share data and information safely and effectively
- Work effectively with you partners
- Ensure that you have the right culture and leadership
- > Ensure that your services are effective for families
- > Have a skilled workforce
- Demonstrate successful outcomes for families
- Demonstrate good value for money and reduce local cost

#### **Troubled or troublesome?**

- > DCLG:
  - Are involved in crime and anti-social behaviour (ASB)
  - Have children not in school
  - Have an adult on out of work benefits
  - Cause high costs to the public purse
- ➤ Huge concern and cost around those with multiple and complex needs including those with:
  - Child protection concerns
  - Substance misuse
  - Domestic abuse
  - Mental health issues.
- Risk losing Payment by Results

#### **Families**

- ➤ The right families:
  - Multiple complex issues
  - Below high thresholds
  - Cherry pick easy to reach
  - Identify and predict families upstream
- ➤ Really changing their lives?
- ➤ Long term plan across partnerships

#### **Approaches**

- ➤ Whole family intensive support positive outcomes in reducing :
  - Anti-social behaviour
  - School truancy
  - Child Protection issues
- ➤ Effective at sustaining change as systematic approach and all family member share the solution
- Massive scale up
- ➤ Culture change in design and delivery
- **>** Sustainable
- > Family Engagement

### **Data sharing**

Public servants remaining fearful of data sharing and that contradictions and inconsistencies make it difficult for public services to share information. - Lord Michael Bichard

- ➤ Lack of trust
- Understanding of:
  - Data Protection Act
  - The 1989 Children's Act
  - Crime and Disorder Act 1998
  - Local Government Act 2000
  - Children's Act 2004
  - National Health Service Act 2006

## **Data sharing**

- > Practitioners confident
  - What
  - How
  - Who
  - when
- ➤ Culture Collect and share
- Leadership vision and commitment
- > Invest time to understand

### **Effective Data sharing**

- ➤ Multiple sources of data
  - Police and Community safety
  - Education data on exclusions and truancy
  - Benefits
  - Social care data
- Systemic data collection
- Predicting poor outcomes
- Processes to intervene
- Crosses an agreed threshold
- Multiple underlying issues, which indicate likelihood of future crisis intervention

#### Measuring changes in behaviour and outcomes

- > Tracking cross-agency data over time
- ➤ Measure changes in behaviour resulting from services provided.
- ➤ Develop more robust commissioning strategies and understand where current pathways are failing.

### Workforce development

- ➤ Service redesign and reform = new ways of working and new skills required.
- ➤ The right staff
- ➤ Leadership skills
- ➤ Appropriate skills
  - Engaging families
  - Assessment
  - Goal setting
  - Families into work
- > Support and supervision

## **Opportunity?**

- > The right families
- Partnerships
- ➤ Leadership
- > Culture
- > Data and information sharing
- > Skilled workforce
- Long term plan