

The Power of Local Government

Helen Bailey: Local Partnerships 20 October 2011







Local Partnerships is jointly owned by







Delivering value for money

- Introduction
- Local Partnerships delivering value for Money
- Good relationships deliver good Value
- We also buy a lot of stuff
- We still don't do any of it well enough
- What are the challenges?



Local Partnerships – Delivering value for money

- Local Partnerships is a joint venture between HMT and the LGA.
- We work with government, local authorities, local public bodies, and the community focussed third sector, to support them to deliver investment in local infrastructure or local services.
- We don't work for the private sector, and we are not profit maximising.
- We have a core operating principle of sharing intellectual capital and learning across the public and third sectors.



The pressure to save money continues







The New Vision drives new relationships



when
something can
be done
individually

To the front line professional when they are responsible for acting on behalf of an individual

To local groups
when a group
wants to take
action

To the
community
when decisions
can be taken at
a lower level

To a local democratic institution

Nationally when
Government has
to act on behalf
of us all

e.g. personal care individual budgets

e.g. school teaching style, lead professional e.g. community
right-to-buy,
local regeneration of
public areas

e.g. planning, recycling and waste

e.g. public health, child protection

e.g. military, security service

New entities drive new relationships!

Non-profit making organisations generally refer for public charity







We buy a lot of stuff!

| Category | % Of Spend | Total Spend (LG, England) |
|-----------------------------------|------------|---------------------------|
| Construction | 22.3% | £7,400,000,000 |
| Social Care and Services | 21.7% | £7,180,000,000 |
| Professional Services | 7.6% | £2,530,000,000 |
| Waste Disposal and Recycling | 6.0% | £2,000,000,000 |
| Travel | 5.9% | £1,960,000,000 |
| Business Services | 5.0% | £1,640,000,000 |
| Facilities Management | 4.3% | £1,430,000,000 |
| ICT | 3.8% | £1,280,000,000 |
| Fincancial and Insurance Services | 3.7% | £1,220,000,000 |
| Utilities and Energy | 3.2% | £1,060,000,000 |
| Other | 16.4% | £5,450,000,000 |
| Total | 100.0% | £33,150,000,000 |

Local government expenditure on external goods, services and contracts is estimated to be around £50bn per annum.



So many disappointing relationships





What are the challenges – in the new world?

- Knowing what we really want to do
- Private Investment/Public Risk
- Honesty and transparency
- Not letting strategy be wrecked by process!
- Building a shared vision of place?
- Commercial understanding out there?
- •What about leadership?
- •Wifm

The Times they are achanging and we must change too!